

October 6, 2010

MEMORANDUM

TO: University Senate Members

FROM: Linda Mabbs
Chair of the University Senate

SUBJECT: University Senate Meeting on Wednesday, October 13, 2010

The first meeting of the University Senate will be held on Wednesday, October 13, 2010. The meeting will convene at **3:15 p.m.**, in the **Atrium of the Stamp Student Union**. If you are unable to attend, please contact the Senate Office¹ by calling 301-405-5805 or sending an email to senate-admin@umd.edu for an excused absence. Your response will assure an accurate quorum count for the meeting.

The meeting materials can be accessed on the Senate Web site. Please go to <http://www.senate.umd.edu/meetings/materials/> and click on the date of the meeting.

Meeting Agenda

1. Call to Order
2. Approval of the September 16, 2010, Senate Minutes (Action)
3. Report of the Chair
4. Report of the Senate Executive Committee
 - Motion to Approve Guidelines for Clicker Use During Senate Meetings (Senate Doc. No. 10-11-20) (Action)
5. Revisions to the Plan of Organization of the College of Computer, Mathematical, and Natural Sciences (CMNS) (Senate Doc. No. 10-11-14) (Action)
6. Special Order of the Day
Ann Wylie
Vice President for Administrative Affairs
Sustainability Update
7. Special Order of the Day
Donna Hamilton

¹ Any request for excused absence made after 1:00 p.m. will not be recorded as an excused absence.

Associate Provost and Dean for Undergraduate Studies
*The New General Education Program: An Update on
Implementation Planning*

8. New Business
9. Adjournment

¹ Any request for excused absence made after 1:00 p.m. will not be recorded as an excused absence.

University Senate

September 16, 2010

Members Present

Members present at the meeting: 108

Call to Order

Senate Chair Mabbs called the meeting to order at 3:17 p.m.

Approval of the Minutes

Chair Mabbs asked for additions or corrections to the minutes of the May 5, 2010 meeting. Hearing none she declared the minutes approved as distributed.

Report of the Chair

Chair Mabbs welcomed the Senate to another academic year. She gave an overview of the chairs and pending business within the senate committees thus far. Mabbs reviewed the upcoming senate schedule. She explained that President Loh would be addressing the Senate at the November 11, 2010 meeting. She gave a brief overview of the Senate's legislation tracking system and encouraged senators and the campus community to review what the Senate is working on. Mabbs announced that the Senate has established a Facebook page called 'University of Maryland Senate' and a Twitter account called 'umd senate'. She also gave a brief overview of Senate protocol and the process for using clickers to vote.

2009-2010 Senate Legislation Log (Senate Doc. No. 10-11-01) (Information)

Mabbs explained that the log was provided to the Senate as an information item. It gives an overview of all of the work completed last year and the pending legislation that will continue this year.

Annual Intercollegiate Athletics Report (Senate Doc. No. 10-11-07) (Information)

Mabbs announced that the report was provided to the Senate as an information item. It is a requirement of the Athletic Department's recertification process.

Committee Reports

Approval of the Standing Committee & Council Slates 2010-2011 (Senate Doc. No. 10-11-02) (Action)

Eric Kasischke, Chair of the Committee on Committees made a motion to approve the standing committee and council slates as presented. Mabbs asked if there were any objections. Hearing none, she called for a vote of the Senate. The result was a majority in favor of passing the slates. **The motion to approve the slates as presented passed.**

University of Maryland Diversity Plan (Senate Doc. No. 10-11-12) (Action)

Chair Mabbs thanked the steering committee for its work and gave a review of work leading to the final plan. She introduced Robert Waters, Jr., Chair of the Diversity Plan Steering Committee.

Waters gave a review of the committee members' work in creating the plan. He also gave a timeline of their work over the past 18 months. Waters also gave an summary of the major initiatives proposed in the plan including:

- The appointment of a Chief Diversity Officer and creation of an Office of University Diversity.
- The establishment of a Diversity Advisory Council.
- The introduction of new initiatives to assist with recruitment and retention.
- Support for family-friendly policies and work- life initiatives;
- Leadership development opportunities for faculty and staff;
- Focus on assessment of climate for faculty and staff;
- The creation of a "Building Community" fund to support innovative approaches for enhancing the campus climate; and the
- Emphasis on supporting our new General Education diversity requirements.

Mabbs opened the floor to discussion of the plan.

Senator Shaw, Non-Exempt Staff & Chair of the Staff Affairs Committee stated that she was supportive of the spirit and vision of the plan but hopes that the Chief Diversity Officer and Diversity Advisory Council will work with the Senate and Staff Affairs Committee to come up with specific strategies for the inclusion and professional growth of the great staff at the university.

Senator Cohen, Faculty, College of Computer, Mathematical, and Physical Sciences, asked if Asian Americans are considered underrepresented on our campus. He did not find it consistent with the campus demographics. He also asked for clarification on whether the target numbers included the Asian American population.

Waters responded that the data in the Diversity Plan aligns with the statistics represented in the University's Strategic Plan.

Senator Nasif, Undergraduate, College of Arts & Humanities, asked why the plan only references diversity of color and not diversity of thought.

Waters responded that diversity of thought is also important to the campus.

Senator Mar, Faculty, College of Arts & Humanities, introduced Erin McClure a staff member in the School of Public Health. McClure stated that honest and open dialogue was key to the success of the Diversity Plan. She stated that the words of engagement dialogue programs address equity issues on campus and should be a key component of the diversity program.

Senator Owen, Faculty, Libraries, and Chair of the Equity, Diversity & Inclusion (EDI) Committee stated that he commends the committee for its work. He believes that the plan includes all members of our community. It will make us stronger as we move forward to become a more diverse campus. He encouraged the Senate to support the plan.

Senator Smith, Faculty, College of Arts & Humanities, commended the committee and Waters' leadership. She explained that the committee listened to objections and made appropriate changes to the final plan to reflect multiple diversities. She urged the Senate to support the plan. She also approved of the committee's decision to keep the plan an ongoing process that will evolve over time.

Senator Winchester, Undergraduate, College of Life Sciences, commended the work of the committee. He also thanked the committee for taking student voices into consideration throughout the planning process.

Senator Mar, Faculty, College of Arts & Humanities, thanked the committee for an inclusive process and yielded her time to Rev. Holly Ulmer, Chaplain. Ulmer stated that she has been involved in the Words of Engagement Program through the Office of Diversity and Inclusion for several years. She has been involved in the Interfaith Secular and Multiversity Gender dialogues. She explained that there are very few opportunities for a diverse group of students to open up and learn from each other.

Mabbs called for a vote to endorse the University of Maryland Diversity Plan. The result was a majority in favor. **The motion to endorse the University of Maryland Diversity Plan passed.**

PCC Proposal to Reassign the Units and Programs of the College of Chemical and Life Sciences to the College of Computer, Mathematical and Physical Sciences (Senate Doc No. 10-11-08) (Action)

Mabbs introduced Nariman Farvardin, Acting President, to give a brief overview of the processes that lead to the proposal.

Farvardin explained that the proposal consists of two parts. The first piece would integrate the College of Life Sciences (CLFS) and the College of Computer, Mathematical, and Physical Sciences (CMPS) and the second would rename the College of Computer, Mathematical, and Physical Sciences (CMPS) to the College of Computer, Mathematical, and Natural Sciences (CMNS).

History

Approximately one year ago, a group of faculty submitted a letter to the President and Provost to consider a possible integration of CMPS and CLFS. Many discussions between the two colleges ensued. A faculty working group was established to discuss the intellectual merits and possible implementation of the integration.

Proposal

Ultimately, a proposal emerged which suggested that the units in CLFS be moved to CMPS and that the existing administrative structure of CMPS be adopted. The constituents from both colleges voted strongly in favor of the proposal. The proposal states that there will be no immediate changes to programs or academic affiliations. There are also no anticipated changes in staff lines but staff duties may be reassigned. If the Senate chooses to pass the proposal, it will then vote to approve the renaming of the college.

Process

Should the reassignment proposal be approved, the Senate must review the CMPS Plan of Organization. The constituents of CMPS have already approved a revision to their Plan of Organization and APT Committee membership to include representation from the units in CLFS.

Rationale

Farvardin also explained the merits of this integration and the motivation for advancing this proposal. The essential and primary merit is an intellectual one. The integration will facilitate, promote and strengthen collaboration and partnership between the two colleges. There is a strong belief that a large number of interesting scientific challenges that address significant societal problems lie on the boundary between biological sciences and physical, mathematical, and computational sciences. Farvardin also quoted a report generated by the National Research Council (NRC) on a new biology for the twenty-first century. He explained that the essence of a new biology is integration. "Reintegration of the many sub disciplines of biology and the integration into biology of physicists, chemists, computer scientists, engineers and mathematicians to create a research community with the capacity to tackle a broad range of scientific and societal problems." He believes that the essence of this quotation was the driving force behind the proposal.

David Salness, Chair of the Programs, Curricula and Courses Committee, presented the proposal to the Senate and provided background information. Mabbs opened the floor to discussion.

Senator Shaw, Non-Exempt Staff & Chair of the Staff Affairs Committee, made a statement on behalf of her committee. She stated that the committee wanted to make it clear that since the report says, "*no reductions in staff lines are anticipated as a result of the integration, although staff reassignments within the new college may be considered*", there is no guarantee that staff changes will not occur. She also asked Dean Halperin about his plans regarding reduction of staff positions during his interim appointment.

Dean Halperin, College of Computer, Mathematical, and Physical Sciences clarified the statement in the report by saying "absent future budget reductions to the college, no reductions of staff will be made this year as a result of the integration." He further explained that this is a statement that both he and the Provost strongly support.

Senator Tilley, Faculty, College of Agriculture and Natural Resources had concerns that the colleges are muscling their way through the process of getting this through the Senate. There has been no feedback from the other colleges on campus that are involved in science. He provided an example of how the College of Agriculture and Natural Resources went to great lengths to get support from other units on campus when they reorganized the Environmental Science & Technology department. He also stated that he has reservations about voting on this proposal as it stands without further input.

Dean Halperin, one of the conditions from the beginning of this proposal has been that we would this year, make no changes to the academic programs and courses this year. The Environmental Science and Policy Program (ENSP) will not change this year. We will continue to offer these courses as they were without change.

Mabbs called for a vote of the Senate. The result was a majority in favor of the proposal. **The motion to approve the proposal passed.**

**PCC Proposal to Rename the College of Computer, Mathematical, and
Physical Sciences to the College of Computer, Mathematical, and
Natural Sciences
(Senate Doc No. 10-11-09) (Action)**

Mabbs introduced Nariman Farvardin, Acting President. Farvardin gave a brief review of the process by which the final name was selected. He explained that over 300 suggestions were submitted as potential names for the new college. The administrative heads of the units within both colleges narrowed the list down to four finalists. The constituents of each college were asked to vote on the finalists. Input was also sought from the alumni of both colleges, the Senate PCC Committee, the Senate Executive Committee (SEC) and the Senate Chair before a final name was decided upon.

David Salness, Chair of the Programs, Curricula and Courses Committee, presented the proposal to the Senate and provided background information. Mabbs opened the

floor to discussion; hearing none, she called for a vote on the proposal. The result was a majority in favor of the proposal. **The motion to approve the proposal passed.**

**Human Relations Code Changes
(Senate Doc No. 10-11-03) (Action)**

Terry Owen, Chair of the Equity, Diversity and Inclusion (EDI) Committee, presented the proposal to update nomenclature in the Human Relations Code to the Senate and provided background information. Mabbs opened the floor to discussion; hearing none, she called for a vote of the Senate. The result was a majority in favor of the proposal. **The motion to approve the proposal passed.**

New Business

There was no new business.

Adjournment

Senate Chair Mabbs adjourned the meeting at 4:16 p.m.



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Memorandum

To: The University Senate
From: Senate Executive Committee (SEC)
Date: October 6, 2010
Re: Motion to Approve a Revised Voting Process for Senate Meetings
(Senate Document#: 10-11-20)

In December 2008, the Senate Office reorganized and downsized from five staff members to four. Unfortunately, the reduction in staff made it difficult to manually count voting cards used for voting purposes. Therefore, the Director of the Senate asked the Senate Executive Committee (SEC) to allow the office to use an electronic voting system through the use of hand-held clickers. This process was implemented as a tool for efficiency in the fall 2009 semester.

The process of using clickers to vote has been effective particularly when voting results are close. It is clear that the efficiency that the clickers afford is a necessity for the Senate. However, an unintended consequence of the new system is the elimination of the elements of “accountability” and “a sense of the room”. The past voting system which had senators hold up voting cards allowed those in the room to see those elements first-hand. Because the clickers are anonymous by nature they do not allow for these elements to be visible.

In order to rectify this situation, the SEC moves that the Senate vote to approve a revised voting process for Senate meetings. The new process is one in which voting senators would raise their hands and press the button on the clicker corresponding to their vote on each question in the following manner:

1. All those in favor of a proposal would be asked by the Chair to press “1” on the clicker and raise their hands.
2. All those opposed to a proposal would be asked by the Chair to press “2” on the clicker and raise their hands.
3. All those who wish to abstain would be asked by the Chair to press “3” on the clicker and raise their hands.

The results of each category above would be displayed dynamically as the voting continued and the voting would stay open until the Chair announced its completion. The SEC believes that this new method resolves any concerns about accountability and the sense of the room. Should the Senate choose to reject this motion, the Senate would continue with the current voting system.



University Senate TRANSMITTAL FORM

Senate Document #:	10-11-14
PCC ID #:	N/A
Title:	Revisions to the Plan of Organization of the College of Computer, Mathematical, and Natural Sciences (CMNS)
Presenter:	Marc Pound, Chair of ERG committee
Date of SEC Review:	September 27, 2010
Date of Senate Review:	October 13, 2010
Voting (highlight one):	<ol style="list-style-type: none"> 1. On resolutions or recommendations one by one, or 2. In a single vote 3. To endorse entire report
Statement of Issue:	The ERG Committee was asked to review the Plan of Organization for College of Computer, Mathematical, and Physical Sciences (CMPS) revised due to the reassignment of units from the College of Life Sciences (CLFS) to CMPS.
Relevant Policy # & URL:	http://www.cmps.umd.edu/pdfs/PLAN-OF-ORGANIZATION-amended.pdf http://www.cmps.umd.edu/pdfs/apt-CMSPolicies.pdf
Recommendation:	<p>The ERG Committee recommends that the name of the CMPS Plan of Organization be changed to reflect the new name of the integrated college (The College of Computer, Mathematical, and Natural Sciences(CMNS)) and that this change is propagated throughout the document. The committee also approved the proposed amendments to the Plan of Organization and APT Policy.</p> <p>Additionally the Committee recommends approval of the revised Plan of Organization with the following recommendations to be presented to the new Dean once he/she is appointed:</p> <ul style="list-style-type: none"> • College Council Representative membership numbers need to be revised to prevent dilution of shared governance • The membership portion of the revised College APT Policy be moved to the Plan of Organization, but the rest of the policy remains a separate document

	<ul style="list-style-type: none"> • Article 11.1 and 11.1.b in the College Park Plan of Organization indicates that College and unit plans should conform to University policies on merit pay, e.g. establishment of a Merit Pay Committee and of a Merit Pay Distribution Plan (see Senate Document 09-10-04). The Plan should be revised to assure that each unit has a Merit Pay Committee and Distribution Plan that conforms to the College Park Plan • Specify how often PCC should meet • In accordance with College Park Plan of Organization Article 11.3, College Plans must be reviewed every ten years; the text of Section XI in the Plan may need modification to reflect this specification
<p>Committee Work:</p>	<p>The ERG committee reviewed the revised CMPS Plan of Organization at its September 08, 2010 meeting. The committee took into consideration the vote of CLFS to adopt the CMPS Plan of Organization during the reassignment of the two colleges into one. With this in mind, the committee felt that the current Plan was in compliance of the College Park Plan of Organization.</p> <p>Additionally the Faculty Affairs Committee reviewed the revised APT Policy on September 13, 2010 and approved it.</p> <p>The ERG committee voted to approve the revised Plan, with proviso that the new Dean submits a newly revised Plan of Organization and takes into account the recommendations of the ERG Committee. The committee recommends that the above revisions be made to the Plan no later than October 1, 2011.</p>
<p>Alternatives:</p>	<p>The Plan of Organization could not be approved in its current state and would need to be revised immediately.</p>
<p>Risks:</p>	<p>There are no risks</p>
<p>Financial Implications:</p>	<p>There are no financial implications</p>
<p>Further Approvals Required: <i>(*Important for PCC Items)</i></p>	<p>N/A</p>

Senate Elections, Representation, and Governance (ERG) Committee
Report on Revisions to the Plan of Organization of the College of Computer, Mathematical, and
Natural Sciences (CMNS)
September 2010

Associate Provost Betsy Beise met with the ERG Committee and gave background on the College of Life Sciences unit reassignment. She explained that rather than create a new Plan of Organization, in early spring, members of the College of Life Sciences (CLFS) and the College of Computer, Mathematical, and Physical Sciences (CMPS) voted to adopt the revised Plan of Organization, administrative structure and Appointment, Promotion, and Tenure (APT) policies of CMPS with minimal changes for the newly merged college. Beise mentioned that with a new, incoming dean there would most likely be revisions to the standing Plan after that dean is in place. At the committee meeting on September 8, 2010, Beise answered questions from the committee and then left us to our deliberations.

Additionally the Faculty Affairs Committee reviewed the revised APT Policy on September 13, 2010 and approved it.

The ERG Committee recognizes that the revised Plan is a document of expediency, and not perhaps the document that would be presented given more time. That said it is felt that the revised Plan conforms to the letter of shared governance but not to the spirit.

The ERG Committee recommends that the name of the CMPS Plan of Organization be changed immediately to reflect the new name of the integrated college (The College of Computer, Mathematical, and Natural Sciences (CMNS)) and that this change is propagated throughout the document. The committee also approved the proposed amendments to the Plan of Organization and APT Policy.

We believe it is best to wait until the new Dean is in place to fully revise the College Plan of Organization. However, it should be a high priority for the new Dean. The revised Plan of Organization should take into account the following recommendations:

- College Council representative membership numbers need to be revised to prevent dilution of shared governance.
- The membership portion of the revised College APT Policy be moved to the Plan of Organization, but the rest of the policy remain a separate document
- Article 11.1 and 11.1.b in the College Park Plan of Organization indicates that College and unit plans should conform to University polices on merit pay, e.g. establishment of a Merit Pay Committee and of a Merit Pay Distribution Plan (see Senate Document 09-10-04). The Plan should be revised to assure that each unit has a Merit Pay Committee and Distribution Plan that conforms to the College Park Plan.
- Specify how often PCC should meet.
- In accordance with College Park Plan of Organization Article 11.3, College Plans must be reviewed every ten years; the text of Section XI in the Plan may need modification to

reflect this specification reviewed every ten years; the text of Section XI in the Plan may need modification to reflect this specification.

The most important issue raised by ERG was the composition of the College Council as specified in the revised Plan. The revised College Council adds 5 non-voting unit heads and 5 voting tenure-track faculty while leaving the rest of the Council unchanged. The ratio of tenure-track votes to others in the College Council thus increases from 2.75-to-1 to 4-to-1 (see attached document). At the same time, the largest additions to the College are not, in fact, tenure-track faculty. For instance, the number of undergraduates in the College will increase by a factor of 2.5. Staff, graduate student, and research faculty constituents also increase, with no increase in representation. The ERG Committee believes this introduces a major imbalance in the constituency representation on the College Council.

It is not simply the voting representation that affects shared governance, but the "total mass" of figures of authority. Is a single undergraduate student representative going to feel comfortable speaking up with 38 faculty and administrators in the room?

The other significant recommendation by the ERG is to move the membership section of the College APT Policy document (section #4) to the revised Plan. This would bring it in line with other Plans of Organization.

Attachments

Appendix One: Current College Council Composition Data

Appendix One

Current College Council Composition:

Data gleaned from http://www.cmps.umd.edu/data_statistics.htm for CMPS
and from <http://chemlife.umd.edu/about/factsandfigures> for CLFS.

Non-voting

Dean
11 unit heads
2 Associate Deans (graduate and undergraduate)
1 Assistant Dean (finance)
Director of Administration

Voting

11 tenure track faculty
1 research scientist
1 graduate student
1 undergraduate student
1 staff member

Ratio of TTF votes to other votes: 2.75 to 1

Current TTF: 226
Current other: 2774

Ratio of constituents, other to TTF: ~ 12 to 1

New College Council Composition:

Non-voting

Dean
16 unit heads
2 Associate Deans (undergraduate and graduate)
1 Assistant Dean (finance)
Director of Administration

Voting

16 tenure track faculty
1 research scientist
1 graduate student
1 undergraduate student
1 staff member

Ratio of TTF votes to other votes: 4 to 1

New TTF: 347

New other: 6347 (biggest change = undergrads, **old:** 1,813 **new:** 4,594)

Ratio of constituents, other to TTF: ~ 18 to 1



PLAN OF ORGANIZATION
FOR THE COLLEGE OF COMPUTER,
MATHEMATICAL AND PHYSICAL SCIENCES

(Revised by Committee 12/21/95)

Corrections as of 3/29/96

PLAN OF ORGANIZATION
COLLEGE OF COMPUTER, MATHEMATICAL, AND PHYSICAL SCIENCES

I. Preamble

The purpose of this Plan of Organization is to specify a framework for the effective governance of the College of Computer, Mathematical, and Physical Sciences (CMPS). Structures and organizations are defined which allow the views of members of the College to be communicated to the Dean, and which allow the Dean easily to receive the advice of the College community. These structures will also serve to enhance the flow of ideas among units of the College.

II. Mission

A. *EDUCATION*: To provide the best education possible for undergraduate and graduate students who enroll in courses offered by the College. This includes majors and non-majors among undergraduates, and both formal course work and independent study activity for both undergraduates and graduate students. An important aspect of good education is the effective counseling of students.

B. *RESEARCH*: To encourage and cultivate research activities which will expand the frontiers of knowledge in all areas of expertise of the College, and to make the experience of research a part of education in this College, to the extent possible.

C. *SERVICE*: To serve the Campus and the wider community where the particular expertise of members of CMPS may be useful. As examples, this might include cooperation with schools in the community, with community businesses requiring technical help, or with local or state governmental organizations.

III. CMPS Units

The College of CMPS comprises academic departments and programs (defined as those units which have the authority to grant undergraduate and/or graduate degrees) and self-contained research units (in which the training of graduate students is also understood to be an essential activity). For the purposes of this plan, these will all be referred to as units. The units of CMPS currently are:

ACADEMIC DEPARTMENTS:

1. Department of Astronomy (ASTR)
2. Department of Atmospheric and Oceanic Science (AOSC)
3. Department of Biology (BIOL)
4. Department of Cell Biology and Molecular Genetics (CBMG)
5. Department of Chemistry and Biochemistry (CHEM)
6. Department of Computer Science (CMSC)
7. Department of Entomology (ENTM)
8. Department of Geology (GEOL)
9. Department of Mathematics (MATH)
10. Department of Physics (PHYS)

RESEARCH UNITS:

1. Center for Scientific Computation and Mathematical Modeling (CSCAMM)
2. Earth System Science Interdisciplinary Center (ESSIC)
3. Institute for Physical Sciences and Technology (IPST)
4. Institute for Research in Electronics and Applied Physics (IREAP)
5. Maryland Pathogen Research Institute (MPRI)
6. University of Maryland Institute for Advanced Computer Studies (UMIACS)

IV. Administration of the College

A. *DEAN*: The chief officer of the College is the Dean, who has overall responsibility for College activities including the budget, educational programs, research operations, and personnel.

B. *ASSISTANT AND ASSOCIATE DEANS*: The Dean may appoint Assistant or Associate Deans who serve at the Dean's pleasure. In filling these positions, the Dean shall ensure substantial input from the CMPS community. For the purposes of this plan, one Associate Dean shall be designated as Associate Dean for Academic Affairs, and this individual shall be a tenured faculty member in CMPS.

C. *ADMINISTRATIVE COUNCIL*: The Administrative Council (AC) shall consist of the Dean, the chairs and directors of the several units, and those members of the Dean's staff whom the Dean may choose to appoint. At the request of the AC, the Dean

may occasionally appoint other members of CMPS to serve on it. The Dean shall chair the AC.

The Administrative Council shall meet regularly to discuss all matters of concern to the College and shall advise the Dean on such matters. It shall be a forum for resolving questions of administrative policy, and for identifying issues to be referred to other standing committees of the College, or to the College Council, as appropriate.

V. Administration of the Units

A. *ADMINISTRATOR*: Each unit shall have a chair or director, who is appointed by the Dean, subject to approval by higher administration, and serves at the pleasure of the Dean. The choice of chair or director shall be made following a search process in which there is substantial involvement of the faculty, staff, and students of the unit. The chair or director has overall responsibility for unit operations, including authority over personnel actions and the budget. The chair or director shall serve for fixed terms and no longer than five years, be eligible for reappointment, and be reviewed at regular designated intervals by a committee appointed by the Dean.

B. *PLAN OF ORGANIZATION*: Each unit of the College shall have a Plan of Organization, which shall be subject to the approval of the College Council. The approved plan, and any subsequent amendments to it, shall be kept on file at the CMPS Dean's office.

C. *GOVERNANCE*: Each unit's Plan of Organization must include substantial participation of its faculty, students, and staff in unit governance. The definition of "faculty" includes all those who hold a full-time permanent appointment at the rank of Assistant, Associate, or Full Professor, or at an approved faculty rank parallel to one of these. Research Scientists of all ranks are included in this definition, as are Research Professors and Research Associates. For governance purposes, a research unit shall include in its roster any formally affiliated UMCP faculty and students, despite any other membership these faculty or students may have in an Academic Department or Program.

VI. College Assembly

The College Assembly is defined as all faculty and staff employed in the College. The Assembly includes all graduate students whose primary advisor is a member of the Assembly, and all undergraduate students whose primary major is in one of the departments of the College. The College Assembly is comprised of a Faculty Assembly, a Staff Assembly, and a Student Assembly, whose members are respectively the faculty, staff and student members of the Assembly.

VII. College Council

There shall be an elected College Council, representing faculty, students, and staff of the College.

A. *PURPOSE*: The College Council shall meet regularly to discuss matters of concern to the College and shall advise the Dean on such matters. In particular, among possible other activities, the Council may:

1. Advise the Dean on policy matters when the Dean requests such advice.
2. Respond to issues of College-wide concern raised by members of the College, and make recommendations to the Dean where appropriate.
3. Discuss College interests in matters being considered by the College Park Senate, or by other Campus- or System-wide bodies, and make recommendations to College representatives on these bodies, or to the bodies themselves, where appropriate.
4. Establish grievance procedures for the College as necessary to implement UMCP policy.
5. Recommend panels of candidates for Dean's search committees, or for committees reviewing the performance of the Dean's office.
6. Approve changes to the Bylaws of the CMPS Plan of Organization. Recommend changes to the Plan of Organization, and organize referenda to ratify such changes.

B. *RELATION OF THE COLLEGE COUNCIL AND THE DEAN*:

1. *Administrative and financial*: The Dean's office shall provide reasonable administrative and financial support for Council activities. The Dean's office shall endeavor to provide the Council with information it may need to carry out its responsibilities, subject to legal and other requirements of confidentiality.

2. *Communication*: The Dean shall respond promptly and in writing to all formal recommendations of the Council. In particular, the Dean shall explain in detail the reasons for any decision not to accept a Council recommendation.

3. Advice: The Dean shall have the authority to convene any subgroup of the Council (e.g., a faculty caucus, or a student or staff caucus) to exchange information, or to solicit advice on matters of particular concern to that subgroup.

C. *MEMBERSHIP OF THE COLLEGE COUNCIL*: Councilors shall be chosen from all constituencies of the College as described below. Except as explicitly stated in Paragraph #2, all Councilors shall have equal vote in the Council.

1. Faculty Councilors: Each unit of the College shall elect one tenured or tenure-track faculty member in accordance with the rules of the unit as specified in the unit's Plan of Organization.

2. Faculty Administrator Councilors: Shall be all members of the CMPS Administrative Council. Faculty Administrator Councilors shall have no vote in the Council by sole virtue of their Administrative Council membership.

3. Graduate Student Councilors: There shall be one Graduate Student Councilor. Each unit shall elect a student representative to a graduate student caucus. The caucus will elect the Graduate Student Councilor.

4. Undergraduate Student Councilors: There shall be one Undergraduate Student Councilor. Each unit shall elect a student representative to an undergraduate caucus. The caucus will elect the Undergraduate Student Councilor.

5. Staff Councilors: There shall be one Staff Councilor. Each unit shall elect a staff representative to a staff caucus. The caucus will elect the Staff Councilor.

6. Research Scientist Councilors: There shall be one Research Scientist Councilor. Units with Research Scientists may elect one research scientist representative to a research scientist caucus. The caucus will elect the Research Scientist Councilor.

D. *TERMS OF OFFICE FOR COUNCILORS*:

1. Faculty Councilors: Shall serve two-year terms, and may succeed themselves in office.

2. Graduate and Undergraduate Student Councilors: Shall serve one-year terms, and may succeed themselves in office.

3. Staff Councilors: Shall serve two-year terms, and may succeed themselves in office.

4. Research Scientist Councilors: Shall serve two years, and may succeed themselves in office.

E. *OFFICERS OF THE COLLEGE COUNCIL*: The Council shall elect a chair and a Vice-Chair from among all Councilors with voting privileges.

F. *MEETINGS OF THE COLLEGE COUNCIL*: The Council Chair or Dean shall call at least one regular meeting in each semester, with additional meetings as required. The first items of business at the first meeting of each academic year shall be the election of Council officers, followed by the Dean's presentation of a report on the State of the College.

G. *EXECUTIVE COMMITTEE*: The Executive Committee is comprised of the Officers of the Council and two elected Councilors. The Executive Committee shall set times and agendas for all meetings of the College Council. It shall act for the Council as an Advisory Committee for the Dean in the interval between meetings, supervise elections in the College and call meetings of the Council.

VIII. Campus Senate and Standing Committees of the College

A. *CAMPUS SENATE*: CMPS Members of the Campus Senate shall be elected according to the procedures set forth in the Plan of Organization for the College Park Campus and the unit Plan of Organization.

B. *APPOINTMENTS, PROMOTION, AND TENURE COMMITTEE (APT)*: The APT Committee advises the Dean on proposed appointments and promotions to the ranks of Associate and Full Professor, and Associate and Senior Research Scientist, Engineer, or Scholar. The APT Committee shall also advise the Dean on procedural and policy matters pertaining to appointments, rank, and tenure. These policies shall conform at all times to stated policies of the University. Policies specific to the College of CMPS shall be stated in writing and made available to all interested parties. The membership and policies governing the College APT Committee are as prescribed in the College APT Policy.

C. *PROGRAMS, CURRICULA, AND COURSES COMMITTEE (PCC)*: The PCC Committee reviews and makes recommendations to the Dean on all proposals for new programs, curricula, and courses, or for

substantial changes in existing programs, curricula, or courses. The establishment, or substantial modification of Centers, Institutes, Laboratories (whether internal or external to existing units) shall also be reviewed for its impact on academic programs. The Committee, in making its recommendations, shall consider the soundness of the proposal, assurance of non-duplication, and conformity with established priorities, goals, and existing regulations.

1. Membership: The College PCC Committee shall consist of one member from each of the academic units of the College. Members shall be chosen as specified in each unit's Plan of Organization.

2. Term of Membership: Members serve a two-year term, which is renewable. If a Committee member is unable to serve during part of his or her term, the chair or director of the corresponding unit shall appoint an alternate to serve during the period of unavailability.

IX. Ad Hoc Committees of the College

Ad Hoc Committees may be formed by the Dean, by the Administrative Council, or by the College Council, for specific purposes.

X. Amendments to the Plan and Bylaws

A. *PLAN AMENDMENTS*: Amendments to this Plan may be proposed by members of the College Council, or by petition signed by at least 30 full time members of the College Assembly. Proposed amendments must be circulated in writing to all Councilors at least 24 hours prior to the meeting. Council approval of any proposed amendment requires a positive vote of 2/3 of those voting, which must also be a positive vote of half the full voting membership of the Council. Amendments approved by the Council shall be submitted to a referendum of the College Assembly. Approval of the amendment requires a 2/3 positive vote of those members of the Faculty Assembly who choose to vote, and also a 2/3 majority either of Student Assembly voting, or of Staff Assembly voting.

B. *BYLAWS*: Bylaws to this Plan may be created or amended by the College Council. Any change of Bylaws requires a positive vote of 2/3 of those present, which must also be a positive vote of half the full voting membership of the Council. Bylaw changes

may also be approved by mail ballot, in which case the 2/3 requirement becomes 2/3 of those actually voting.

XI. Review of the Plan

A. Not more than four years after approval of the Plan, the College Council shall perform a full review of the Plan and its Bylaws, in accordance with the policies set forth in the College Park Plan of Organization.

CMPS APT Policy

This policy consists of the following seven items, together with the University APT policy. Amendments to adapt to the integration of CLFS units are highlighted.

1. Initial appointments to the rank of Assistant Professor shall normally be for a term of three years. The Assistant Professor's performance will be reviewed by the unit in the third year of the initial appointment. A report on the candidate, with a recommendation by the Chair for or against renewal, will be submitted for approval to the Dean. The report should review all aspects of the candidate's performance, including teaching, research, and service.

2. The first level promotion review committee shall normally request eight letters of reference from external sources, chosen from a list including individuals nominated by the candidate and approved by the Dean. All letters of reference received must be included with the promotion package. A list of names of references, including those solicited but not received, must be included in the promotion package. A standard College solicitation letter should be used when contacting referees.

3. Evidence of the candidate's teaching performance shall be provided, based upon both anonymous student evaluations and peer evaluations. Student evaluations can be in the form of replies to standard questions or statements and written comments. If selected comments are included some indication of the percentage of favorable and unfavorable comments should be given. Each unit will develop a peer evaluation procedure so that all aspects of the candidate's teaching performance and preparation are evaluated by at least one faculty member.

4. The Committee will consist of ten full professors, one selected by each academic department in the college, and the Dean, who will be a non-voting member of the Committee. Each department shall normally submit two names of individuals to the Dean for consideration, as a Committee member. In discussions of Research Scientist appointments and promotions the Committee shall include three Research Scientists, who shall be appointed for these discussions by the Dean. The term of appointment of voting members is normally two years with five new members selected each year.

5. After reviewing promotion or appointment materials, the Committee will discuss and vote on the merits of the case. The Committee Chair will write to the Dean stating the outcome of the vote, the Committee's recommendation, and include discussion points which are relevant to the case. A positive recommendation by the Committee will require **seven** affirmative votes. for Assistant and Associate Professors and **eight** affirmative votes for Assistant and Associate Research Scientists. The Committee will review the Committee Chair's letter and, if necessary, include a minority opinion.

6. A report of the decisions of the Dean and second-level committee shall be provided to the administrator of the first-level unit, to the faculty spokesperson for the faculty review committee, and to the candidate no later than two weeks after the deadline for the Dean to submit the names of promotion candidates considered to the Provost.